



Carol B. Hallett

Of Counsel, U.S. Chamber of Commerce

Carol Hallett serves as counselor to the U.S. Chamber of Commerce.

Hallett served for eight years as president and CEO of the Air Transport Association of America (now called Airlines for America or “A4A”), which represents the chief executive officers of U.S. and foreign flag airline and cargo carriers. Following 9/11, Hallett helped craft and pass legislation to save the domestic aviation industry from bankruptcy and took the lead in the redesign of airline security policies and practices. In addition, she was a strong advocate for airline safety, customer satisfaction, high industry standards, modernization and expansion of airport capacity, as well as a regulatory environment that encourages competitiveness and free trade. She was twice named to “The Business Travel Industry’s 25 Most Influential Executives.”

Hallett brings to her current position years of private sector experience managing her own company and advising clients on all matters relating to international trade, including contract negotiations, customs and immigration matters, and commercial aviation issues.

She also has years of government experience. President George H.W. Bush appointed her commissioner of the United States Customs Service, where she oversaw a \$2.2 billion budget and the processing of more than 1.3 million passengers daily and \$1 trillion worth of merchandise annually. Hallett improved Customs’ investigation and enforcement operations, especially in narcotics and money laundering and the interdiction of illegal drugs. She also modernized the agency, automating its processes and tailoring procedures to accommodate the high-tech, global marketplace.

Hallett was U.S. ambassador to the Commonwealth of the Bahamas under President Ronald Reagan. In addition, she was an assemblywoman representing San Luis Obispo, Monterey, and Santa Barbara counties and served as minority leader of the California State Assembly.

From 2001 to 2006, Hallett served on the CIA director’s National Security Advisory Panel. She currently serves on the Transnational Threats Task Force at the Center for Strategic and International Studies and on the board of directors of Atlas Air Worldwide Holdings Inc., and the All Nippon Airways U.S. Advisory Committee. She formerly served as a member of the Advisory Committee on Commercial Operations of Customs and Border Protection (COAC). From 2003 to 2018 Hallett served on the board of directors of Rolls-Royce North America.

Hallett is a pilot with more than 5,000 flight hours.



U.S. CHAMBER OF COMMERCE

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