

June 3, 2004

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

The 211 undersigned corporations firmly believe that a major piece of legislation to be taken up this year that would provide critical benefits to all industries, all communities, all working people and the American economy is the reauthorization of the federal highway and public transportation programs.

For the nation, the importance of investment in our nation's surface transportation system is critical to our future economic growth, international competitiveness, quality of life and national security. Throughout our nation's history, economic growth, prosperity, and opportunity have followed investments in the nation's transportation infrastructure.

Our nation's highways and public transportation systems not only provide the backbone of our economy by moving people and goods, they also employ millions of workers and generate a significant share of total economic output. Transportation services generate 12 percent of our total Gross Domestic Product. Our "just-in-time" supply chain mindset demands that we move our people and freight faster than any country in the world. Unfortunately, our transportation infrastructure system is ill-prepared to handle the higher and higher volumes of freight and people.

As the Administration and Congress work towards reauthorizing TEA-21, we believe the appropriate investment blueprint for this legislation is provided by the U.S. Department of Transportation's 2002 Conditions and Performance Report, which outlines that the federal investment share necessary to begin improving the nation's surface transportation network over the next six years is \$375 billion.

Legislation to reauthorize TEA-21 has been introduced by the Administration at \$256 billion over the next six-years. The House of Representatives, after introduction of a \$375 billion bill, approved a \$283 billion bill on April 2 (H.R. 3550), the Senate approved a \$318 billion bill February 13 (S. 1072).

The Senate approved investment levels represent the mid-point between the federal share of the nation's documented transportation needs and the current inadequate highway and transit funding levels. The Senate-passed bill does not raise the federal gas tax or user fee, nor does it increase the federal deficit. It continues the important principle of paying for highways, bridges and transit through the Highway Trust Fund. As such, S.1072 complies with surface transportation program financing parameters identified by the Administration.

The \$318 billion investment level would create over 2 million American job opportunities and help address the growing deterioration of the nation's highway, bridge and transit infrastructure facilities. With the Department of Transportation stating that 47,500 U.S. jobs are created for every \$1 billion of federal highway and transit investment, investment levels below \$318 billion would miss a critical opportunity to create badly needed jobs.

As business leaders, we believe the U.S. is facing a transportation infrastructure deficit that can no longer be ignored. Traffic crashes cost our society \$230 billion per year and inadequate roadway conditions are a factor in one-third of these accidents. Vehicle miles traveled over the past 30 years have risen 125 percent, yet road capacity has only increased six percent over the same period of time. Resulting traffic congestion robs \$70 billion per year from the U.S. economy and denies Americans time with their families. A recent study has shown the number of traffic bottlenecks nationwide have grown from 167 to 233, while only one-quarter of households have access to adequate public transportation. This situation will only get worse with the resulting real world costs increasing without enacting a reauthorization bill of at least \$318 billion.

Reauthorization of TEA-21 also has a significant impact on many of the undersigned companies' financial future. Our companies manufacture, produce, and deliver products that are dependent on federal investment in highways and public transportation. Future corporate growth will only be ensured with enactment of a significantly funded TEA-21 reauthorization.

Our 307,000 employees strongly urge your support in addressing the nation's surface transportation needs and believe now is the time to approve a six-year authorization at a minimum of \$318 billion. Our companies, and the American people, expect nothing less. Thank you for your consideration.

Sincerely,

(List of Signatories Attached)

Mr. Jeff Crowe
CEO
Landstar Systems, Inc.
1,100 Employees and 8,000 Contractors

Tom Hill
Chief Executive
Oldcastle Materials, Inc.
16,000 Employees

Stephen G. Hanks
President and CEO
Washington Group, Inc.
26,000 Employees

Gerald L. Shaheen
Group President
Caterpillar, Inc.
71,000 Employees

Peter Karlsten
President and CEO
Volvo Trucks North America, Inc.
4,000 Employees

Michael D. Kennedy, P.E.
President
CH2M HILL Transportation Business Group
15,000 Employees

David V. Clarke
President and CEO
Rinker Materials, Inc.
10,777 Employees

John D. Baker II
President and CEO
Florida Rock Industries Inc.
3,200 Employees

Paul L. Vikner
President and CEO
Mack Trucks, Inc.
4,100 Employees

Ron DeFeo
President and CEO
Terex Corporation
15,000 Employees

Stephen P. Zelnak, Jr.
Chairman and CEO
Martin Marietta Materials, Inc.
5,835 Employees

Oliver Hauck
President and CEO
Siemens Transportation Systems
65,000 Employees

John A. MacDonald
President
Bechtel Infrastructure Corporation
32,171 Employees

Robert W. Lane
Chairman and CEO
Deere & Company
43,000 Employees

James J. O'Brien
Chairman and CEO
Ashland, Inc.
24,774 Employees

Bill Dorey
President and CEO
Granite Construction Company
6,000 Employees

Herb Henkel
CEO
Ingersoll-Rand, Inc.
45,000 Employees

Thomas J. O'Neill
Chairman and CEO
Parsons Brinckerhoff Inc.
9,000 Employees

Stuart E. Graham
President and CEO
Skanska USA, Inc.
10,000 Employees

Fredrick W. Werner, PE
President
DMJM+Harris, Inc.
2,200 Employees

Paolo Monferino
President and CEO
Case New Holland Inc.
26,800 Employees

Garry M. Higdem
President
APAC
11,631 Employees

Patrick N.Z. Rona
President and CEO
North American Bus Industries Inc.
707 Employees

Andrew Imanse
President
El Dorado National Company, Champion Bus;
Thor Industries
714 Employees

Yoshinori Kanehana
President
Kawasaki Rail Car Inc., (USA)
500 Employees

Delbert H. Tanner
President and CEO
RMC Industries Corporation
6,500 Employees

Guy Sidos
CEO
National Cement Company, Inc.
1,213 Employees

Charles F. Potts
President and CEO
Heritage Construction & Materials, Inc.
1,200 Employees

Steve L. Massie
CEO
Jack L. Massie Contractor, Inc.
103 Employees

James D. "Doug" Pitcock, Jr.
Chairman and CEO
Williams Brothers Construction Co., Inc.
1,900 Employees

Philippe Rollier
President and CEO
Lafarge North America, Inc.
7,800 Employees

Alan Murray
CEO
Hanson Building Materials America, Inc.
10,500 Employees

Donald M. James
Chairman and CEO
Vulcan Materials Company
8,267 Employees

Donald R. Williamson
President and CEO
Rogers Group, Inc.
1,500 Employees

Patrick Dolberg
President and CEO
Holcim (US) Inc.
2,400 Employees

Terry D. Hildestad
President and CEO
Knife River Corporation
7,000 Employees

Bill Bolsover
Group Chief Operating Officer
Aggregate Industries
5,000 Employees

Charles Martz
President
Link-Belt Construction Equipment Co.
550 Employees

Francis Jelensperger
Sr. Vice President
ALSTOM, Inc.
1,822 Employees

Dominick M. Servedio, PE
Chairman and CEO
STV, Inc.
1,200 Employees

Ross Myers
President and CEO
American Infrastructure
2,000 Employees

Richard R. Bell, P.E.
Chairman and CEO
HDR, Inc.
3,500 Employees

S. Dale High
CEO
High Industries, Inc.
2,600 Employees

Paul Yarossi
CEO
HNTB Management Company
2,700 Employees

Terry F. Neimeyer, P.E.
President and CEO
KCI Technologies, Inc.
769 Employees

Hale D Ritchie
CEO
Ritchie Corporation
750 Employees

Salvatore Mancini
President
Skanska USA Civil
5,500 Employees

Jim Weeks
Vice President, Operations
Colas, Inc.
7,000 Employees

Kenneth H. Cordes
President
Cordes Excavating Inc.
52 Employees

Cheryl L. Hughes
President
C& D Hughes, Inc.
125 Employees

Norman Zapczynski
CEO
Posen Construction, Inc.
350 Employees

Dennis DeClerk
CEO
StressCon, Industries, Inc.
75 Employees

Henry Hinkle
CEO
Hinkle Contracting Corporation
750 Employees

Joe Malloure
President
C.A. Hull Co., Inc.
220 Employees

Donald R. Anderson
President
Anlaan Corporation
50 Employees

Carla Altepeter
CEO
CitizensFirst Credit Union
110 Employees

Brian Slagter
CEO
Slagter Construction, Inc.
110 Employees

Thomas R Irwin
President and CEO
H&D Inc.
160 Employees

Daniel C. Marsh
CEO
The Premarc Corporation
270 Employees

Mark Howard
President
Peters Construction Co.
59 Employees

John Rakolta, Jr.
Chairman and CEO
Walbridge Aldinger Company
600 Employees

Jamie Jacob
CEO
Ajax Paving Industries, Inc.
600 Employees

Richard M. Fons
President
Fonson, Inc.
40 Employees

Stephen Zynda
President
Midwest Bridge Company
50 Employees

Michael Kavanagh
President
Cardinal Fabricating, Inc.
30 Employees

Louis Cyrulik
President
Midwest Homes, Inc.
10 Employees

W. Barry Bryant
President
Bryant Contracting Inc.
45 Employees

Richard Neubert
President
Delta Companies
500 Employees

Yvonne Copping
President/Owner
C&S Carriers, Inc.
16 Employees

Jed Billings
President
FNF Construction, Inc.
475 Employees

Blaine Johnson
President
Midwest Asphalt Corporation
250 Employees.

David W. Lyle
Executive Vice President
D. W. Lyle Corporation
100 Employees

Richard C. Moore, Jr.
President
Lehman-Roberts Company
450 Employees

Tim Lee
President
Lakeside Industries, Inc.
850 Employees

Calvin Rex Smith
President
Jim Smith Contracting Company
200 Employees

Mark E. Poe
President
Poe Asphalt Paving, Inc.
200 Employees

Michael J. Carver
Materials Transport Services, Inc.
President
35 Employees

Scott Lovejoy III
CEO
Paramount Petroleum Corporation
250 Employees

Michael D. Ray
President and CEO
Michael D. Ray & Associates, Inc.
3 Employees

Michael J. Carver
President
R. J. Noble Company
150 Employees

John Marinucci
President and CEO
New Flyer of America, Inc.
811 Employees

Dennis Howard
CEO
Gillig Corporation
700 Employees

Richard Johnson
President and CEO
Cubic, Inc.
700 Employees

Ronald P. Wells
President and CEO
Stacy and Witbeck, Inc.
260 Employees

David L. Turney
Chairman, CEO and President
DRI, Inc.
150 Employees

George Dorshimer
President
LTK Engineering Services, Inc.
230 Employees

James Pacelli
President
GFI-Genfare, Inc.
126 Employees

Steve Fidler
President
Kuert Concrete, Inc.
80 Employees

Laurence J. Silvi II
President
Silvi Group Companies
250 Employees

Sarah C. Bazey
President
Simplex Construction Supplies, Inc.
13 Employees

Leet E. Denton
President
Denton Enterprises, Inc.
325 Employees

Bob Priest
President and CEO
Sanders Saws, Inc.
275 Employees

Mr. Tom Yasuda
Chairman and CEO
Boise Operations of Multiquip, Inc.
275 Employees

James Waltze
President
Griffith Co.
500 Employees

DB Hill, III
President
DB Hill Construction, Inc
35 Employees

Norman J. Walton
President
J.S. Walton & Co., Inc.
45 Employees

Charles T Weaver
CEO
Weaver Bailey Contractors, Inc.
100 Employees

Scott Williams
President
Hamilton Construction Co.
160 Employees

Stanley Scudder
President
Bridges, Inc
85 Employees

Richard Ashmore
Chairman
Ashmore Brothers, Inc.
200 Employees

Brian Burgett
President
Kokosing Construction Co.
2,700 Employees

Herbert R. Sargent
President
Sargent & Sargent, Inc.
105 Employees

Bill Armstrong, Jr.
CEO
Armstrong Construction Co., Inc.
200 Employees

Robert Knight
CEO
Foothills Contracting, Inc.
75 Employees

Richard E. Forrestel
Chairman
Cold Spring Construction Co.
140 Employees

Zack Burkett, III
CEO
Zack Burkett Co.
110 Employees

Jeffrey D. Bust
President and CEO
Blue Bird Corporation
2,000 Employees

Paul Diederich
President
Industrial Builders, Inc.
275 Employees

Peter G. Vigue
President and CEO
Cianbro, Inc.
1,500 Employees

Deborah Sanches Edgecomb
CEO
Sanches Construction Co.
45 Employees

Dwight F. Messinger
President/CEO
Power Curbers Inc.
105 Employees

Roger C. Allmand
President
Allmand Bros. Inc.
142 Employees

Richard A. Brown
President/COO
Krause Corporation
200 Employees

Robert A. Kluver
President/CEO
Angus Industries Inc.
950 Employees

Georges Ausseil
President
Barrett Paving Materials, Inc.
1,500 Employees

Donald Daley
President/CEO
California Commercial Asphalt Corporation
20 Employees

W. W. Blain, Jr.
President
W. E. Blain & Sons, Inc.
250 Employees

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Chairman of the Board
Luck Stone Corporation
950 Employees

Gary Gimbel
President
Taco John's of Marshalltown, inc.
45 Employees

Phil von Hemert
President
Tramac Corporation
55 Employees

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President and CEO
Edward C. Levy Co.
1,500 Employees

William F. Childs, IV
President and CEO
Chaney Enterprises
280 Employees

Leslie E. Card
CEO
LSA Associates, Inc.
197 employees.

Yazdan T. Emrani, P.E.
President and CEO
Advanced Infrastructure Management, Inc
7 Employees

Dennis R. Slagle
President and CEO
Volvo Construction Equipment North America
495 Employees

Lynne Woodworth
President/COO
Stone Construction Equipment, Inc.
218 Employees

Gary L. Godbersen
President and CEO
GOMACO Corporation
325 Employees

Jim Levitt
CEO
Atlas Copco Construction & Mining Technique
USA, Inc.
90 Employees

John E. Cramer
President and CEO
Casper Stolle Quarry & Contracting Co.
60 Employees

Richard J. Feltes
President
Feltes Sand and Gravel Co., Inc.
30 Employees

James David Sigler
President/CEO
American Consulting Engineers, PLC
160 Employees

Nick Ivanoff, PE
President and CEO
Ammann & Whitney Consulting Engineers, PC
230 Employees

John B. Estill
Owner
Appian Engineering, Inc
30 Employees

Steven B. Blake
Chairman and CEO
ARCADIS U.S
2,200 Employees

Dr. J. Don Brock
CEO
Astec Industries, Inc.
2,646 Employees

John W. Duckett
Chairman
Barrier Systems Inc.
63 Employees

Michael Bauman
CEO
Bauman Landscape Inc.
120 Employees

William H. Minatre
President
Bay Shore Systems, Inc.
30 Employees

Barry Stoughton
President
BLS Enterprises, Inc.
129 Employees

Jerry G. Veazey, Jr.
President
Bottrell Insurance Agency, Inc.
90 Employees

Ab Boxley
President and CEO
Boxley Materials Company
408 Employees

Joseph F. Lamb
President
Champaign Asphalt Company
300 Employees

Don Thomson
President
Construction Products, Inc.
38 Employees

James M. Wills
President/CEO
Flippo Construction Company, Inc.
400 Employees

John H. Ford
President
Ford Construction Company
216 Employees

Michael P. Rath
President
Fort Defiance Construction & Supply, Inc.
52 Employees

Michael B. Fox, Ch.E.
CEO
Fox Industries Inc
50 Employees

Richard E. Wagman
Chairman and CEO
G.A. & F.C. Wagman, Inc.
400 Employees

Robert T. Cirone
President
Gene Lilly Surety Bonds
5 Employees

Edward Nyland
President
George Harms Construction Co., Inc.
235 Employees

John J. Healey
Chairman/President/CEO
Greenhorne & O'Mara, Inc.
650 Employees

Everett H. Cowan, P.E.
President
Gresham Smith and Partners
620 Employees

Andrew Herrmann
Managing Partner
Hardesty & Hanover, LLP
250 Employees

Warren B. Diederich
Chairman
Industrial Builders, Inc.
300 Employees

Brenda C. Mainer
President
J. D. Kutter Insurance Associates, Inc.
11 Employees

Michael J. Porcaro
President and Publisher
James Informational Media Inc.
20 Employees

Sherry R. Kolbush
President
K.A.P. Contracting Co., Inc.
14 Employees

Ken Lanford
President, CEO
Lanford Brothers Company, Inc.
200 Employees

Italo V. Mackin
CEO
Mackin Engineering Company
102 Employees

Marvin L. Templeton
President
Marvin V. Templeton & Sons, Inc.
110 Employees

John C. Mascaro
President and CEO
Mascaro Construction Company
85 Employees

William H. Davis
President
May-Davis, Inc.
5 Employees

Paul F. Michels
CEO
Michels Construction, Inc.
100 Employees

W. F. Sibert
President
Moore Brothers Company, Inc.
200 Employees

Daniel F. Brown
President
Phend & Brown, Inc.
75 Employees

John A. Prybella, P.E.
President and CEO
Pickering, Corts & Summerson, Inc.
80 Employees

Mike McGray
President
Progressive Contractors Incorporated
420 Employees

Joseph M. Prus
President
Prus Construction Co.
125 Employees

Basil A. Shorb III
CEO
R. E. H. Holdings, Inc.
275 Employees

George Rettew
President/CEO
RETTEW associates Inc.
200 Employees

John Sarao
President and CEO
Roads Corporation
350 Employees

Dan Allan
President
Sandvik Mining and Construction
133 Employees

Rob Myers
President
Seismic Energy Products
95 Employees

Janet S. Skees, P.E.
President
Skees Engineering, Inc.
26 Employees

Lambert G. Lamberson
President
Stud Welding, Inc.
30 Employees

Robert T. Summers
President
Summers-Taylor Inc
350 Employees

Willard R. Elsberry
President/CEO
Superior Paving, Inc.
40 Employees

John E. Adams
Chairman
T.J. Adams Group
155 Employees

John G. Hausmann
President
T.Y. Lin International
450 Employees

Robert J. Clark, Jr.
President/CEO
Tampa Steel Erecting Company
72 Employees

Suzanna Choi
Owner and President
Tashiro Choi & Associates, Inc.
3 Employees

Judson T. Riggs
CEO
Teichert, Inc.
3,100 Employees

W. Mark Sterling
President
The Beaver Excavating Company
400 Employees

George Palko
President and CEO
The Great Lakes Construction Co.
500 Employees

Michael Shayeson
President
The Harper Company
250 Employees

Alfred S. Aponas
President
The Middlesex Corporation
475 Employees

James L. Ruhlin
President and CEO
The Ruhlin Co.
350 Employees

Ferrell Scruggs Jr.
President/CEO
The Scruggs Company
200 Employees

Tom Mattlin, Jr.
President
The Six M Co., Inc.
65 Employees

P. David Garner
President
Traffic Control Products of MS
48 Employees

Jack Kulp
President
Traffix Devices, Inc.
130 Employees

Arthur M. Dinitz
Chairman, CEO
Transpo Industries, Inc.
60 Employees

William H. Stavola
President
Trap Rock Industries, Inc.
300 Employees

Jan L. Menez
President
V. O. Menez & Son
12 Employees

Leo A. Vecellio, Jr.
President and CEO
Vecellio Group, Inc.
1,360 Employees

T. Keith King, P.E.
Chairman of the Board, President and CEO
Volkert & Associates, Inc.
650 Employees

J. William Pullen
President/CEO
Whayne Supply Co.
1,100 Employees

James E. Stephenson
President
Yancey Bros. Co.
950 Employees

Edward R. Olson
President and CEO
Woods Equipment Co.
1,100 Employees

C.M. Simpkins
President
Bomag Americas
300 Employees

Kevin J. McMahon
Chairman and CEO
Edwards and Kelcey
900 Employees

Stephanie Pinson
President
Gilbert Tweed Associates, Inc.
25 Employees

Kenneth M. Wightman P.E.,P.L.S.
President
David Evans and Associates, Inc.
785 Employees

Sharon Greene
President
Sharon Greene and Associates
4 Employees

Michael Thomas
CEO
Spear Technologies Inc.
100 Employees

Albrecht P. Engel
President and CEO
SYSTRA Consulting, Inc.
175 Employees

Roland Staib
CEO
INIT Innovations in Transportation Inc.
32 Employees

David A. Hillock
President
Transit Associates, Inc.
10 Employees

Jeffrey A. Parker
CEO
Jeffrey A. Parker & Associates
4 Employees